



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D.C. 20410-0500

Office of General Counsel
Departmental Enforcement Center

MAY 01 2024

VIA FEDEX

Nicole Small


Re: Notice of Final Determination

Dear Ms. Small:

By notice dated March 27, 2024 (Notice), you were informed of your proposed three-year debarment. You were informed of your right to submit, within 30 days of your receipt of the Notice, a written argument and a request for a hearing in opposition to the proposed debarment action. The Notice also advised you that if you did not respond within 30 days, a final determination would be issued.

Since you did not respond to the Notice within the required 30 days, your debarment has become final agency action. During your period of debarment, you are excluded from procurement and nonprocurement transactions, as either a principal or participant, with HUD and throughout the Executive Branch of the Federal Government. Your debarment is effective for three years from the date of this notice.

This action is separate and independent of any other enforcement actions that HUD has taken or may take in the future. Nothing herein waives HUD's or any other agency's right to investigate or take any action that they deem appropriate.

Sincerely,

4/30/2024

X Mark G. Borum

Mark G. Borum

Signed by: MARK BORUM

Mark G. Borum

Director

Departmental Enforcement Center